Hub Survey - *WHO-hosted Joint-GHA reform process*

Thank you for your participation in our Hub survey on the WHO-hosted Joint Process on the reform of the global health architecture (GHA), called *WHO-hosted Joint-GHA reform process*. The survey aims to help incorporate perspectives from the German Global Health Community – especially non-state actors – in a structured manner into the further work on the reform process.

Background

The 79th World Health Assembly decided on a "joint process" to support reforms of the global health architecture. This process is intended to involve various stakeholders, including Member States, global health initiatives, UN organisations, regional health bodies, and other key groups such as civil society. It will be hosted by the WHO. The aim is to develop reform options for a global health architecture that is more country-led, coherent, and inclusive. In doing so, the process will draw upon existing reform initiatives as well as relevant elements of the UN80 initiative.

The WHO describes the current architecture as complex and partially characterized by fragmentation and overlapping structures. Subsequently, the reform process is intended to especially focus on the mandates and capacities of the various actors, coordination and decision-making and the alignment of funding.

A key starting point in this regard is the question of the **added value** offered by individual actors across the various thematic areas of global health: which actors make a particularly distinctive and effective contribution due to their mandate, expertise, reach, implementation capacity, funding capabilities, or proximity to specific target groups within the different thematic areas? A greater focus on this added value can help reduce double structures, deploy scarce resources more strategically and clarify the boundaries between respective roles.

With this survey we want to assess the perspective of the Hub-members on the added value of the different actors and where boundaries of their individual mandates, roles and focus area lie. The results will be summarized and shared with the German federal ministry of health in an aggregated form, which will accompany this WHO-hosted Joint-GHA reform process.

The survey will take 15-20 minutes.

Data protection

- *The survey is voluntary and anonymous; it is not possible for the Global Health Hub Germany to establish a link between the respondent and the questionnaire submitted.*
- *No data may be entered into the text fields of the survey that would allow conclusions to be drawn about natural persons. In case of non-compliance, the questionnaire will be deleted without being evaluated.*
- *The data will not be passed on to third parties.*
- *Please also note the data protection information of Askallo.*

Source: WHO, *Reform of the global health architecture and the UN80 Initiative: A joint process to support reforms*, A79/24, 7 May 2026.

Question 1:
Which stakeholder group do you belong to?

Question 2:
On which GHA-actors can you provide an informed assessment?

Question 3:
In your opinion, which central aims should the reform of the global health architecture pursuit? If applicable, which central challenges need to be overcome?

Question 4:
The WHO names central functions of the global health architecture, on which the reform process is oriented on (§7). A result of the WHO-hosted Joint-GHA reform process should be that all actors refocus on their respective added value and withdraw from areas where other actors are better positioned to make effective contributions. In your opinion, which actors are especially suited for contributing to the following functions – also in differentiation to other actors?

Please choose at least one, at most three actors per function.

	WHO	**GAVI**	**CEPI**	**Unitaid**	**Global Fund**	**Pandemic Fund**	**World Bank**	**Member States**	**UNAIDS**	**UNFPA**	**UNICEF**	**Civil Society**	**Private Sector**
Norms, standards and technical guidelines													
Data, monitoring and knowledge													
Surveillance and health security													
Research, development and access to health products													
Development cooperation and health system strengthening													
Humanitarian health crises and emergency response													

Question 5:
Optional: **If you chose multiple actors of the global health architecture for one mandate, please explain your decision and concrete differentiations to other actors here:** *Please feel free to answer in bullet points.*

Question 6:
What is the added values of the WHO regarding its mandate in comparison with other actors of the global health architecture? Which boundaries do you currently see between the WHO and the other actors? Where should boundaries be drawn to create clear distinctions between the WHO's mandate compared to other actors? *Please feel free to answer bullet points.*

Question 7:
Please choose one actor of global health architecture X, with which you are especially familiar with and please answer the following questions based on them: What is the added value of X in their mandate compared with other actors of the global health architecture? Which boundaries do you currently see between the X and the other actors? Where should boundaries be drawn to create clear distinctions between the X's mandate compared to other actors? *Please feel free to answer bullet points.*

Question 8:
Optional: In your opinion, which measures could especially help improve the coordination between actors of the global health architecture*? Please briefly explain your choice.*

Question 9:
Optional: In your opinion, which measures could particularly contribute to better aligning global health financing with national, regional, and global priorities? *Please briefly explain your choice.*

Question 10:
In the beginning you selected a stakeholder group. How should your stakeholder group be more involved in the reform process? *Please feel free to answer bullet points.*

Question 11:
Optional: Which recommendations or suggestions do you have for the German federal government regarding the WHO-hosted Joint-GHA reform process.